Global Relations Forum (GRF) is an independent, nonpartisan membership association in Turkey founded in 2009 by Turkish leaders who have assumed prominent roles in international fora and have received international recognition for their efforts throughout their careers. The founding members include former secretaries of state, university presidents, central bank governors, ECHR justice and retired ambassadors as well as leading business leaders, scholars, artists, and journalists.

GRF is committed to being a platform for engaging, informing and stimulating its members and all interested individuals in all matters related to international affairs and global issues.

GRF advocates a global order of shared influence and accountability and seeks a constructive role for Turkey in that order.

Please visit www.gif.org.tr for further details on GRF's activities.

Fatih Birol; Executive Director of IEA

Rahmi M. Koç; Honorary Chairman of Koç Holding A.Ş.

Hanzade Doğan Boyner; Vice-Chairwoman of Doğan Holding A.Ş.





Jacques Nasser; President and CEO of Ford Motor Company (F)

Nur Yalman; *Professor Emeritus of Anthropology at Harvard University*

Ömer Dinçkök; Chairman of Atlantik Holding

Selim Yenel; *President of GRF, Ambassador (R)*

GRF CORPORATE MEMBERSHIP

At GRF, we intend to advance a culture that rewards the fertile tension between passion for intellectual diversity and dedication to innovative and objective synthesis.

GRF undertakes policy work on current global challenges ranging from energy to trade and from security to rule of law by launching Task Forces and publishing Policy Reports which synthesize the contributions of its members. In our Track-II Studies, GRF members work with distinguished counterparts from other countries such as the Russian Federation and India to contribute to foreign policy processes and public diplomacy. And in our international projects, GRF members convene with distinguished policy and industry leaders of the world to tackle international challenges that threaten the global order.

We firmly believe that our studies will yield valuable and viable policy options when enriched with the practical and topical experiences of business leaders. Therefore, we deem it important to incorporate the experience and knowledge of our Corporate Members into our studies.

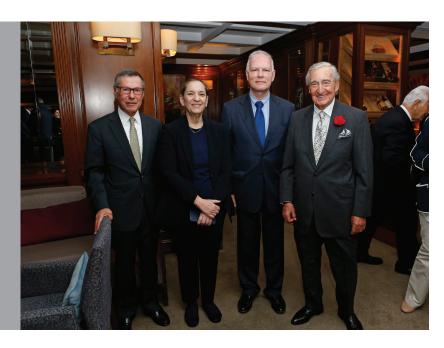
GRF is among the institutions that aim to enrich the intellectual realms of senior decision-makers from both the public and private sectors and it is our strong belief that the relations established between GRF and its Corporate Members constitute a privilege for all parties concerned.

Cem Kozlu; Management Consultant, Chairman of Turkish Airlines (F), Chairman of GRF (F)

Zeynep Bodur Okyay;Chairwoman of GRF, CEO and
President of Kale Group of
Companies

Selim Yenel; *President of GRF, Ambassador (R)*

Rahmi Koç; Honorary Chairman of Koç Holding A.Ş.





Richard N. Haas; President of Council on Foreign Relations

Memduh Karakullukçu; Former President of GRF, Founding Partner of Kanunum. com



Armand Laferrere; Senior Vice President for Government Affairs of Orano

Lord Simon of Highbury; Executive Director of the GDF Suez Group and member of the House of Lords (F)

Michael Maclay; Steering Board Chairman of Club of Three, Executive Chairman of Montrose Associates

Ünal Çeviköz; Ambassador (R)

Rahmi M. Koç; Honorary Chairman of Koç Holding A.Ş.

Muhtar Kent; Chairman and CEO of Coca Cola (F)

Stephen Heintz; CEO of the Rockefeller Brothers Fund

Ayşe Yüksel Mahfoud; Global Head of Corporate, M&A and Securities at Norton Rose Fulbright



PRIVILEGES OF GRF CORPORATE MEMBERSHIP

GRF's Corporate Membership provides a unique forum for business leaders to interact with noted thinkers and practitioners in government, academia and business through our exclusive events, members-only meetings and international projects initiated in cooperation with the world's leading policy institutions.

Access to GRF's Intellectual Capital

Held with the participation of senior decision-makers, thinkers and distinguished academics convening to reflect on and discuss global issues, GRF's working groups, international projects as well as round table meetings offer insights that could contribute to the strategic decision-making of our Corporate Members. We consider GRF's intellectual accumulation on the global political, economic and technological outlook to be a valuable contribution to its Corporate Members.

Engagement with GRF Members

At our "CEO Speaker Series", we aim to bring together the CEOs of our Corporate Members and GRF Members to enrich our discussions by combining the practical and topical experiences of business leaders with GRF's policy debates. We believe that these exchanges among informed and experienced minds will be a valuable asset in the formation of senior-level corporate decisions.

Access to Special Events

GRF hosts regularly small receptions and invitation-only dinners with visiting world leaders and high-level speakers throughout the year. All GRF meetings are held under the Chatham House Rule. Our Corporate Members are invited to attend those events.

Access to GRF's Young Community

Our Corporate Members have access to the GRF Community comprised of carefully selected university students from leading universities, successful professionals in the early stages of their careers, and promising young academics both from Turkey and different parts of the world. GRF can facilitate communications between our Corporate Members and the GRF Community members whether it is for in-house projects, internships or job vacancies.

Benefits for Executives Across the Organization

For each term of the GRF Young Professionals Program, we contact our Corporate Member's Executive Directors to nominate employees who have the potential to be the future high-level decision makers, to our program.

The program aims to provide a platform for young professionals equipped with the resolve, background, and experience to contribute to the future of the world and of Turkey. It is crucial for the diversity of the group that participants in the program have different educational backgrounds and pursue different career paths.

Change, to a large extent but not exclusively led by technology, incessantly modifies the context of policy analysis and renders most policy prescriptions outdated or short-lived. Developing policies and strategies that are not easily frustrated by such frequent shifts in the global context is a new and overwhelming challenge for both the business world and the policy community. Accordingly, throughout the program, participants focus on understanding global systemic issues and carry out interdisciplinary discussions regarding various aspects of the growing predominance of technology within this global framework.

Nominees who are admitted may represent our Corporate Member in GRF's activities upon successful completion. It is GRF's intention that the intellectual capital accumulation resulting from this program will help the participants grasp the ever-growing impact of the changing dynamics brought on by technological advancements, and make valuable contributions to the decision making processes in their respective institutions.

Michael R. Bloomberg; 108th Mayor of the New York City

Memduh Karakullukçu; Former President of GRF, Founding Partner of Kanunum. com





Sandy Weill; Chairman (F) of Citigroup

Serra Akçaoğlu; CEO of Citibank Turkey



Suzan Sabancı Dinçer; Chairwoman and Managing Director of Akbank T.A.Ş.

Erdem Başçı; Governor of the Central Bank of Turkey (F)

Füsun Türkmen; Professor of International Relations at Galatasaray University

Madeline Albright; U.S. Secretary of State (F) and Principal of The Albright Group LIC



Chuck Hagel; Co-chairman of the U.S. President's Intelligence Advisory Board (F), Board Member of Chevron Corporation (F), United States Secretary of Defense (F)

Erkut Yücaoğlu; President of High Advisory Council at TÜSİAD (F), Chairman of Map-Turkuaz Group of Companies





Yaşar Yakış; Former Minister of Foreign Affairs, Ambassador (R)

Hakan Altınay; President of Global Civics Academy, Director of European School of Politics at Boğaziçi University

Murat Yetkin; Journalist



Ümit Pamir; Ambassador (R), Former Permanent Representative of Turkey to the UN

Dimitri Trenin; Director of Carnegie Moscow Center (F)

Selim Yenel; *President of GRF, Ambassador (R)*

Tayfun Bayazıt; Chairman of Bayazıt Consulting, Chairman of Yapı Kredi Bank (F)

Gülay Barbarosoğlu; General Director of Hisar School, Rector of Boğaziçi University (F)

Süreyya Serdengeçti;Governor of the Central Bank of
Turkey (F), Director of Stability
Institute. TEPAV



REPRESENTATION AT GRF

Our Corporate Members are represented by their Chairman of the Board or Executive Director in GRF's activities.

GRF Young Professionals who are employed at our Corporate Members can also represent the Corporate Member in GRF's activities.

CORPORATE MEMBERSHIP PROCESS

Once a candidate company's membership is approved by GRF's Board of Directors, the corporate membership of the company is activated upon completion of the necessary documents.

To keep the line of communication open and clear, we encourage our Corporate Members to provide us with a contact point within the company for future communication.

For further information or guidance on GRF's Corporate Membership, please contact us at **0212 339 71 51** or **dsoyler@gif.org.tr.**